

TETON COUNTY INTEGRATED SOLID WASTE AND RECYCLING (ISWR) ADVISORY BOARD

Meeting Minutes

June 6, 2019

Members Present, constituting a quorum: Lindsey Ehinger, Jessica Wireman, Diana Myers, Nikki Kauffman, Rachel Daluge, Wes Gardner, Rani Carr.

Others Present: Brenda Ashworth, ISWR Superintendent; Heather Overholser, Director of Public Works; Johanna Denmark, ISWR intern; Caroline Sheahan, ISWR Financial Accountant; Johnny Ziem, Town of Jackson Public Works; Becky Kiefer, ISWR Administrative Assistant; Tom Segerstrom, Teton Conservation District; Greg Epstein, Teton County Commissioner; Kelly French, Jackson Hole Curbside Recycling; Roby Hurley, Teton County Resident; Paul Walters, Jackson Hole Airport; Kent Jaspersen, ISWR Solid Waste and Recycling Manager; Floren Poliseo, Town of Jackson Public Works; Lisa Smith, St. John's Medical Hospital; Jonathan Schechter, Town of Jackson Council Member.

3:03pm: Meeting called to order by Lindsey Ehinger at ISWR

Motion to approve March minutes, Moved: Jess; Second: Nikki; all in favor, motion carried at 3:05pm.

Report from Board Chair, Lindsey Ehinger:

- Welcome new ISWR Superintendent – Brenda Ashworth
 - Lindsey- We have a few new people in the room I would like to introduce. First is Brenda Ashworth, the new fearless leader and ISWR Superintendent. Congratulations and welcome. Brenda is a registered Professional Geologist in Wyoming and Idaho. She served as the District Manager of the Star Valley Conservation District for twelve years before joining Y2 Consultants as a Senior Geologist in 2017. Brenda has over 25 years environmental experience in surface and groundwater quality, air quality and natural resource planning. She has extensive experience in conducting hydrologic studies including contaminant migration studies, wastewater land application permits, drainage feasibility studies, alternate water supply studies and storm water sampling. Brenda has worked extensively with regulatory agencies such as WDEQ and the EPA and with local, state and federal and managers to improve natural resources including range lands, spring protection, forest health and water quality. Benda is also a veteran of the United States Air Force.
 - We also have one more staff addition, JoJo Denmark. JoJo is interning for the summer from Boise State University and is mostly working on Plastic Bag Reduction Ordinance work. Welcome and we all look forward to working with you over the next few months.
 - Introductions from attendees and staff.
 - Two board members who are not here; Don Baker, Advisory Board Vice Chair, cannot be here and Tanya Anderson is on her way back from work trip and may be joining us via conference call.
- Congratulations Carrie Bell on her new baby girl
 - Lindsey- We are also missing one of our staff favorites, Carrie Bell, and congratulations on her new baby. Carrie will be back very intermittently starting in a few weeks.
- Sign card for Brinson Foundation

- Lindsey- There is a card going around for the Brinson foundation who generously granted \$30,000 as a donation so we want to thank them. They are one of our biggest supporters.

- *Action Item:* Vote in new Board Treasurer

- Lindsey- We need to vote in our new board treasurer. I nominate Diana Myers.

Motion to open nominations for Diana Myers as Treasurer, Moved: Lindsey, Second: Jess, all in favor, motion carried at 3:14pm.

- Diana has done an amazing job over the past 4 months as an active member on our finance committee.

- What's next for ISWR?

- Lindsey- At the last board meeting an idea came up from Jonathan about what is next for ISWR? I have been soliciting feedback from the board and a variety of topics have come up. Topics include how to increase our diversion rate, adding new commodities to recycle and discussing ideas for events and legislation to name a few. We are here to support the staff. We have a new staff member who has a lot on her plate right now and a staff member out on maternity leave. I would like to see these discussions happen in the committee meetings while Brenda settles in and we can discuss further in the next few months. Let us support her and the staff during the transition. Please continue to send me your ideas outside of this meeting and we will continue the discussions in committee meetings.
- Kelly- It is always a goal to move forward, but I want to reiterate that the volume the recycling center is receiving is growing. I want to give a huge kudos to Kent and the crew, because the volume alone is a big task without adding to it. We should realize they are doing more and more every day in comparison to past years without adding programs. The volume is not stagnant and there is more and more being diverted daily.
- Lindsey- Yes, Kelly, thank you. I also want to thank the board for volunteering with the PBRO, eco-fair and spring cleanup. Moving forward, we still have the sign-up website for the Peoples' Market event at the waste station. I also want to talk to Carrie or Becky about adding volunteer opportunities to help at the recycling community sites for community outreach to address the contamination rate and help inform the public on how and why we do things the way we do. I think getting our faces out there as well as supporting the community at a location where they have an opportunity to ask question would be beneficial. We could be here at the Recycling Center as well. While volunteering I always get questions, I don't necessarily know the answers to, so this is a great way to keep us informed as well and we know the challenges the community is facing. Please stay tuned for additional time slots becoming available on the volunteer sign up list.
- Wes- Are there particular times the Recycling Center is busier?
- Kent- It seems random, rather hit and miss. Mondays are usually a little busier for the crew coming off a weekend. And Fridays trying to prepare for the weekend, but in regard of visitors it is anybody's guess. At the community sites lunch time might be a littler busier and 5:00 when people are getting off work.
- Lindsey- Does it make sense to have the board members sign up for times to be here, or just stop by and help?

- Heather- It is good for staff to know when you're coming and not have members show up randomly.
- Becky- Household Hazardous Waste days always seem to be a littler busier at the Recycling Center.
- Lindsey- Is the sign up working for everyone? We should resend it at the beginning of every month.
- Heather- As JoJo starts to figure out the November 1st phase of the PBRO regarding distribution of bags and picking up bags from the small retailers to recycling we will need some help from volunteers. I'm sure she will be posting opportunities where she will need help.
- Lindsey- Okay, perhaps re-sending the sign-up sheet every other week could be helpful. That is all I have to report. Greg could we hold off on your update? I want to wait for Jonathan to get here because he has some information about the SPET to discuss in conjunction with your update.
- Greg- I can wait, I need to leave at 4:45pm.

Treasurer's Report (Staff)

- Monthly finance update
 - Diana- The overarching theme here is revenue is down and expenses are up. It is not a horrible situation, but as of April 30th we are 4.5 million dollars of revenue total for ISWR on both sides of the house. What that means is at the end of the FY we will be about \$100,000 under budget on the revenue side. On the expense side ISWR is projected to be about \$100,000 over budget at the end of the FY. You may be thinking that means we are completely out of balance, but that is not the case. What that means is we are projected to pretty well breakeven; however we have historically funded our own capital expenditures, therefore breaking even simply means we will not be able to front our capital expenses as much as we have projected going forward.
 - Greg- Can I get details since we are approving the budget? You mentioned, historically you have been able to fund your own capital projects to a certain extent. Where are things kind of upside down?
 - Diana- I think there are two themes here. On the revenue side, we are not necessarily seeing the amount of tonnage come through the Trash Transfer Station, where the bulk of our revenue is from the tip fees. The real color on the story is that recycling revenue is in the tank, nationally.
 - Rachel- Is tonnage down because of construction and demolition?
 - Diana- It is largely construction and demolition. Observationally, a lot of the construction and demolition material we thought we were going to get from all the construction projects isn't coming to us.
 - Heather- A lot of it is going to Idaho. We have talked to Saul Varela who is the Transfer Station manager in Teton Valley, and he is working on getting their tip fee for out of county materials to match ours, which is what Sublette and Lincoln Counties have done, to avoid that situation. It is potentially contractors who are based out of Teton Valley who are working over here and bringing their loads to the Transfer Station in Idaho. Saul is trying to remedy this issue on his own accord and approached us about it.
 - Wes- Is it less tonnages of recyclables coming in or is it the value of recyclable commodities?

- Diana- It is the latter. Tonnages are steady, prices are down.
- Caroline- I have one note, 45 minutes ago the Treasurer's Office released the revenue for the month of May. April we were \$139,000 under budget for revenue at the TTS. We had a big month last month, \$471,000 for the Month of May, so now we are only \$45,000 under budget just for the TTS. I feel this happens every year and I begin to panic, because 80% of our revenue comes from the TTS but it has a way of evening itself out. We cannot go one penny over budget, so I have to anticipate surprises in the last two months of the FY because there is actually a 13th month of expenses that gets pulled back into the FY. For us it will be \$400,000 of expenses that impact this FY. I just submitted budget amendments and added \$180,000 for padding for any surprises. It really looks like we are coming in right on budget everywhere, even with the recycling commodities' revenues being down. Donations and grants are up, and cardboard service is bringing in revenue and keeping things even. We balance our budget depending on our capital expenses, it is called use of fund balance, which is when we essentially use our reserves if we have more expenses than revenues. This year we have \$149,000 in our expense budget that is funding our reserves.
- Heather- How much did we anticipate, when we first did the budget, that we would have to use out of the fund balance to cover any excess expense over revenue?
- Caroline- Nothing. That is why we have \$149,000 in this year's expense budget for funding reserves. We didn't balance with the revenue side this year, we balanced with the expense side.
- Heather- Just so Greg, Brenda, and everyone knows the reason we use fund balance to cover any discrepancy between expenses and revenue is because our capital expenditures are included in our annual operating budget. We try to fund a portion of those capital expenditures through operating revenue received. We are not funding 100% out of our capital reserve, which is a good thing, yet some years we have huge capital expenditures and others we have hardly any at all. It sounds like this year as budgeting was pretty light on capital expenditures we weren't projecting to use any of the fund balance but as it turns out our revenue is less than what we were anticipating, so we have pulled some money from fund balance to cover those expenses we were unable to cover with operating revenue.
- Greg- When you say fund balance you mean reserve funds?
- Heather- It is not technically categorized as reserve funds. ISWR operates as fund 30 within the county budget. We have a fund balance that is excess funds basically that we can utilize to cover any deficits.
- Diana- We won't have to pull from the fund balance, but we probably won't be adding to it either.
- Caroline- I think it is all going to work out and will be in line with our original budget.
- Heather- Caroline, will the Recycling Center phase 2 be on FY20?
- Caroline- Yes. Another thing to point out about revenue is we got an insurance payment for \$73,000 because of damages to the TTS but the work won't happen until FY20. So that will stay in our fund balance.
- Wes- To clarify, the fund balance we use for capital projects that may be on-going.
- Heather- The fund balance helps to balance out the revenue over expense at the end of the year.
- Wes- So anything we have, profit, goes to that balance and then that balance gets used within that year for capital projects or it just sits?

- Heather- It sits and grows. We have funds ear marked, within the overall fund 30 that are for operating reserves. I believe right now we \$900,000 ear marked as operating reserves. If the deficit at the end of the FY is because of capital expenditures, then we utilize the ear marked capital reserves or the fund balance to cover that cost. If the deficit is due to lack of revenue and operational cost, not capital, we would probably reduce the operating reserve.
- Lindsey- I do want to make one comment on the recycling prices going so low. It is a national market, but ISWR is doing everything we can within our control by having the cleanest recyclables and finding the best markets that we can.
- Heather- For FY20 we budgeted appropriately. We did lower our revenue expectations even beyond what we anticipated for FY19 because of the low commodities prices.

Committee and Staff Reports

- Education/Outreach/PR/RRR (Rani Carr)
 - Rani- I will talk about a couple of things that Carrie suggested. First is this year's EcoFair. I think it was successful. As the staff already knows, but it was very informative for me, was to see how many people came up with unusual questions. For example, people don't think we really recycle all the materials collected. Through volunteering it was a great way to learn more about what ISWR staff does and what they face daily. It was a great turn out. Any questions?
 - Jessica- I heard it was the best turn out in a long time.
 - Rani- It was sunny and beautiful, so a great way to reach a lot of people. Carrie worked with the Conservation District and hosted a weeklong recycling trivia via social media. The prize was a composter and the person who won that was very excited.
 - Rani- The second thing is the Community Partners. That meeting went well. The committee discussed allocating the funds based on what the partnership application looked like. Nothing is official until the budget is approved and presented to the commissioners, but there are some great partnerships planned. The budget goes before the commissioners on June 23rd.
 - Greg- The budget is being published in the newspaper next Wednesday and typically it doesn't change much from there.
 - Lindsey- Were we able to fund all the projects that requested partnership?
 - Rani- Everyone was funded but not all of them will receive their full original ask. I am excited about all the community projects and participation. They will have a big impact on ISWR education and outreach. The community partners that applied are Straw Free JH, Habitat for Humanity the Grove project, Hole Food Rescue, JH Children's Museum, Slow Food in the Tetons and the Art Association.
 - Heather- The community partnerships are opportunities for us to work with organizations in the community that support the mission of ISWR. They are doing work that we would be doing otherwise. For example, Habitat has a construction site at the Grove which is a model waste and diversion demolition site. Another example is Slow Foods is doing zero waste event coordination at the People's Market. These are projects directly related to ISWR.
 - Rani- That was a big part of the committee discussion; what is the impact that each partnership would fulfill for ISWR.
 - Heather- It's how to maximize the reach of ISWR without us having to do the work. It is not a grant; it is a partnership.

- Rachel- Does it seem like we are getting similar applicants every year?
- Heather- I think some of them are repeats.
- Rachel- Is there any way to spread the love?
- Heather- I think some are logical partners because they are doing work related to the ISWR mission. Carrie wants to work on how to get the word out further regarding the application.
- Rani- Some of the proposals were a little vague and because these are partnerships, we had the opportunity to go back and make suggestions and mold their projects to encourage the growth of the ISWR mission.
- Heather- Exactly, there is an opportunity to assess the needs of the organization and we can specify some of the needs in the application process so that some of these organizations can provide us with a recommendation of a project that would meet those needs. I want to clarify, this is not a grant, where an organization proposes a project to us, and we fund it. It is more so ISWR looking for entities that will further our mission and we have an opportunity to fine tune it.
- Wes- How much love are we spreading?
- Rani- The total request was \$18,000 and only \$10,000 is available.
- Wes- That is fantastic. What a great way to spread accountability through different organizations that are set up to do things like this efficiently.
- Heather- This staff alone cannot do all the work.
- Wes- Exactly, it is a lot of bang for your buck.
- Lindsey- To tie the zero-waste initiative by Habitat for Humanity, what is the status of the Construction Committee?
- Heather- There is a committee, at this point not sure of the status. Once Carrie gets back and works with Brenda to identify that, the initial thing to discuss is the Grove project. The committee is comprised of staff, contractors and architects. They will move that forward when Carrie gets back and Brenda is up to speed on when to meet.
- Lindsey- I was wondering if we could take advantage of that network, of contractors and architects, to get some better data on whether the C & D is really going over the hill and if so why and if there is a better price point? If we have those guys in the room, perhaps we could discuss that topic?
- Heather- That is a great idea and also talking with Saul, over in Teton Valley, because he is the one who sees it.
- Kent- I visited with him on Monday. He doesn't have numbers because they can't prove anything, all they know are the companies have Idaho plates. They are going to try to get numbers and is looking at strategies. He realizes he needs numbers to prove it is serious and it will cost them money, eventually, when they have to build a new pit.
- Heather- Their pit is designed for their community. Not their community plus a percentage of this community.
- Wes- How much lower is their tip fee for C&D?
- Kent- I can't answer that.
- Lindsey- It is a trend for us to watch because if it is affecting us fiscally.
- Diana- There is a point at which we cannot increase tip fees without losing market tonnage. I agree, we need to keep our eye on this.

- Heather- Right now Teton Valley has a C&D pit, and all of their C&D waste is going into it, but at some point, they may not be able to have a C&D pit. At that point they would send their C & D to Mud lake landfill the same way we send our C&D to Bonneville. That is when their tip fee for C&D would increase dramatically, and that would probably have an impact on what is coming to us.
 - Kent- That is what has affected the surrounding counties, their C&D pits filled up, and they had to start transferring their waste. They then met our tip fees.
 - Heather- If it is true the Teton Valley's C&D pit has a finite period of time that it is going to be used without an option to expand, that could be something that would get their commissioners thinking about it.
 - Lindsey- Is it illegal for Teton County residents to drop C&D in Teton Valley Idaho?
 - Heather- No.
 - Lindsey- If it is affecting our revenue and zero waste goals let's keep an eye on it.
 - Wes- If they have a finite amount of space, they should value that space differently. It is definitely affecting us and that is why we have a committee created to directly keep an eye out for these issues.
 - Lindsey- Lets switch gears to the Plastic Bag Reduction Ordinance. Wes.
- Plastic Bag Reduction Ordinance (Wes Gardner)
- Wes- We haven't met since March, but I think we had a successful roll out. We had a successful roll out. I haven't touched base with many people in this room, but I did touch base with Smith's. Johnny from the Town and I were out there on the ground a lot. I think most of us were going out there with a few fears from the community and those fears were not realized at all. I would average 2 out of every 100 people would give us a funny look and move on with their day. I would say 5 out of every 100 people changed their opinion as we provided a free bag and were able to answer questions and ease concerns. Half of the people walked in with their own reusable bags already, which speaks volumes to the Town because people are changing their habits because this is the recognition this law gives this problem. Everyone involved deserves a lot of thank you, and behavior is changing. As the weekend went on people were going back to their cars to retrieve their reusable bags, so I think the law and the fee makes a difference. Kudos to the electeds for passing the law and to Johnny for your research and effort creating an effective ordinance. Something to think about moving forward for the next phase beginning November 1st, what we need to think about is the difference between the locals and the tourists. When we begin talking about the downtown merchants and small retailers, you are talking about some business owners who are 100% against this ordinance. I think we need to have empathy with the consumer and think about how we get these bags in the right places to reach the most people. I couldn't be prouder to be a part of this and the way staff set everything up, it was like a hot knife through butter.
 - Greg- The county passed a resolution on Earth Day supporting the ordinance. The next biggest enterprise is Teton Village and TVA is really on board. There are some other areas in the county to work on such as Hoback Market, the Aspens Market, and Targhee.
 - Wes- What is our capacity to persuade those businesses to jump on board?
 - Greg- It goes back to what you were saying Wes. A lot of people are changing their behavior and if we can get merchants to do the same then that is great.

- Heather- That is what JoJo is working on specifically; the Teton Village Association, the grocery stores outside of the incorporated Town of Jackson and Grand Teton National Park. Wes, hearing you talk about this nearly makes me want to cry. I have not heard push back about this, before the effective date there was quite a bit of negativity, but after the ordinance effective date, our community has really done a great job. Councilman Schechter, Floren and Johnny I am interested to hear if you have received any feedback.
- Johnny- We have heard a lot of good, some not so good. Not so much anymore since the ordinance has gone into effect. Carrie, myself, and Becky went around with Anna from the Chamber of Commerce to the small retailers on the square to discuss the second phase and I think that went well. I want to pose this question, what is next? The entire state of Maine just banned Styrofoam. There are of course low hanging fruit, such as straws which is more of a principle thing, but what about plastic utensils, plastic cups, single use coffee cups?
- Wes- I am curious what we can do without a law? I have been encouraged by the changes that have been made recognition in the community. I am not suggesting we forgo a law, but I think it would be interesting to use the retailers outside of the City Limits. What voluntary response can we get?
- Greg- Are a lot of these bullet points and messaging in Spanish as well?
- Heather- Yes, and we are looking to translate to Mandarin for the small retailers.
- Greg- There is an app called TravelStorysGPS and they are now providing it in Mandarin. It is an app that tells stories regarding Jackson Hole, Grand Teton National Park and Yellowstone, and I wonder if there is an opportunity to reach that demographic.
- Nikki- In regard the visitjacksonhole.com website, have you guys worked with the Travel and Tourism Board at all about getting this information on websites?
- Becky- That is something I have been discussing with JoJo about tackling the websites that people visit before coming to the area.
- Greg- Is there someone from this board or staff that regularly attends the Travel and Tourism board meetings? We need a singular message and I think it would be helpful to send someone to the Travel and Tourism board meetings. I am the liaison for them as well.
- Nikki- Perhaps the airport could chime in, but I've heard there is limited information that can be put up at the Airport. I think it would be a great opportunity to reach visitors as they arrive, yet the Chamber and Airport has pushed back how much information/advertising via banners and signage they will and won't allow.
- Greg- We have gone through this whole sustainability conversation with the Travel and Tourism board and it has lost a bit of steam right now, but we are trying get it going again.
- Heather- Is the Travel and Tourism board still handing out bags at the airport?
- Paul- Yes, we are.
- Nikki- It doesn't seem banners or signage are allowed or available about reusable bags or sustainability. I'm not sure if that is the Chamber's decision or the Airport's, but it would be nice to find out and to have more entities support the idea.
- Paul- The Airport supports banners for different events, but continuous banners? I'm not so sure.
- Jonathan- First, the PBRO was my first formal vote I cast as a councilman and I peaked right there. My sincere gratitude to everyone in this room who helped kick if off, particularly Johnny because you led the charge. Second, I haven't gotten a lot of direct negativity, but I'm also

discovering that direct negativity doesn't always percolate up. One of the things that have really struck me is that every time I go into one of the markets, just how many people have bags. And the variety of bags; big bags, small bags, this art, that art! There is a public art project in the making here. I did want to share, at Monday's Town Council meeting I proposed a workshop, in the same way that the town has a 10-year capital improvement plan, what if we do the same thing around environmental actions? If someone has an idea, we can fee it into this mechanism, and every year we will look at it and prioritize it. It would be great if ISWR and board could send a representative because this is a potential to build on the progress, so please keep it on your radar. If you want to kick around an idea without changing or making legislature, you build a workshop.

- Heather- Would this workshop be a JIM workshop opportunity? Because it is a greater community discussion as opposed to just Town in my opinion.
- Greg- Potentially, I think the difference is Town can create ordinances as where County must essentially build things into the OER's.
- Jonathan- In a perfect world we work as closely together as we can. This is the speed at which it is going but we have to start somewhere. At a minimum we would have a workshop, ideally, we would talk to Alyssa and work with the County. I just wanted to give this board and staff the awareness this is going on and it jumps to Johnny's question of what do we do next.
- Johnny- We could integrate the R2ZW master planning and put it in on the doc so we could examine it every year in the budget.
- Jonathan- The more we institutionalize things like this the more we can elevate it strategically.
- Lindsey- Thank you Jonathan for letting us know. We will keep this on our radar and be sure to be involved.
- Heather- Lindsey, before we move on from the PBRO topic, of everyone that has been thanked from the electives and Johnny, I want to call out the amazing work that Becky and Carrie did. That was some heavy lifting and it was a huge undertaking. These two women did an amazing job, so thank you.
- Lindsey- Tanya really wanted to be here, she did a lot of work volunteering on the bag ban as well. She said she saw a lot of parents come into the stores carrying the bags that their kids got through the schools. That outreach you did was extremely successful. Compost is next on the agenda, but maybe to take advantage of Greg being here we can jump to Capital Projects and as we talk about the transfer station and transitioning the compost building, we could talk about compost at the same time.

Capital Projects Update (Heather Overholser)

- Recycling Center Phase 2
 - Heather- The Recycling Center phase 2 is a go. Thank you, County Commissioners, for approving the project. We won't be able to do it all right now, but we are constructing the dry storage. This will open space on the floor for future projects and opportunities such as sorting equipment and expanding commodities. That is scheduled to start July 8th. ACM Wyoming has won the bid and was awarded the contract. The preconstruction meeting is on June 17th. Ben was also the project manager for the Recycling Center Phase 1 when he was working with GE Johnson so we

will have some consistency. It came in a tiny bit over our \$700,000 proposed budget for FY20, it came in at \$715,000 including the 5% contingency.

- Carcass Disposal

- Heather- Carcass disposal is still in the works and we are on a path to figure out an interim solution. I'm still working with Alyssa Watkins and as you all know the landfill closure will begin in July; we are going to reach a point this summer where we can no longer use the dead animal pit. Alyssa has been organizing stakeholders, including the state and federal agencies that are within the community that need a solution for carcass disposal, and has not gotten as far with it as she would like. What we would like to offer to them is, "we can take your carcasses up to this date", and maybe that is two years from now, "after that we are not going to take them anymore so please work together along with the DEQ to find a solution." That would be the county's give so to speak. I've been working with DEQ along with Kent and Bill Hensley on figuring out an interim solution, which is a temporary new dead animal pit on the Horsethief Canyon site. It would not be something we would use indefinitely but just a temporary site for 1 to 2 years. It looks like we are going to get the DEQ's approval for it. The next step is to look at our special use permit with the Forest Service, to make sure it is in line with that, which I believe it is, but it will take a little work. That is the status.
- Kent- Bill and I located a site this morning based on the DEQ's descriptions.
- Heather- There are a few permitting issues, but they are not fatal flaws and we can work through them with amendments. This is looking like an opportunity that is within our grasp.
- Jess- How does CWD play into all of that?
- Heather- We would still take non-domestic animals. We would finish the capping with the flexible membrane liner that we are using for the entire landfill. This one section, which is about an acre, would eventually be capped with clay and earthing cap and reseeded. We are not talking about remobilizing the area and it is outside of the current capping area so we would be able to finish the current capping project.
- Roby- Last time we talked about a private company that was making dog food and they may be interested. Is there any more information on that?
- Heather- I don't have any more on that.
- Greg- They are looking to do that project in Lincoln County. I do believe they are still looking for funding, but it could be a capacity issue. It could also be an issue where the amount of money per ton doesn't work with our county. At this point she is still moving forward.
- Heather- I think that could be one of the long-term solutions, as a private solution, but the cost is unknown.

- Transfer Station update/ Compost Infrastructure

- Heather- The ribbon cutting ceremony scheduled for the new Trash Transfer Station building is on June 19th at 4:30. It would be great to have as many of you there as possible, Becky is sending invitations. It is a very exciting day. This project has been in the works since 2008. We met with RSCI prior to this meeting, and within the next three weeks the project will be complete. That same day we plan to do our walk through and receive our certificate of occupancy. Kent and Brenda will meet with Yellow Iron to create a transition plan. Terra Firma has been awarded the contract for composting operation for the next 5 years. Bill and Kent have worked with Dane

Buk to identify how the interim transfer station will be transitioned into our food waste intake building and what we need to do to enclose that facility. We have to examine to cost of that and if RSCI can do that on sight or if it is something we need to bid out.

- TTS Water System Improvement Project
 - Heather- I wanted to provide a quick update for Tom and the board, Nelson is taking care of permitting and they have run into a delay because of the permitting. It is likely that we will not bid this out until the winter and the project will happen next year. Our grant report for the Conservation District is due August 2020 and the project may not be done. I just wanted to let you know.
 - Tom- We are aware.

Report from County Commission Liaison Greg Epstein

- Heather- Related to the Recycling Center Phase 2, the composting operation and overall R2ZW, staff put the Road to Zero Waste infrastructure improvements on the proposed list of SPET proposition items. The Commission and Town Council met Monday about the SPET proposition list to narrow that down to meet the dollar figure that has been identified at about 65 million for the November 19 election. The R2ZW project is not off the list but it isn't on the list either.
- Greg- The way we left it was projects that would be fully funded and projects that would be partially funded. The R2ZW project is 2.5 million dollars, which is a very small project when we start looking at some of the bigger projects. There are a lot of conversation to have, and we haven't taken public comment yet. We haven't dug into the nuances of the other projects like how much time the other projects will take and if they need that money; we have a lot of vetting to do. I see this 2.5-million-dollar project an easy place to plug into where it is a nice round number in a sense. As I mentioned to Heather, what is the return on investment? What will the community get? There are a couple of really big ask items that we are kicking around. We need to understand the scopes of some of these other projects. Public comment meeting is next Tuesday at 6:00pm at Town hall. I recommend this board show up and make public comment.
- Wes- Are there specifics to speak on?
- Heather- Brenda and I will create a bullet list of talking points. There are four different items that make up this 2.5-million-dollar project and all of these items together are important for the R2ZW plan. There is the food waste decontamination infrastructure, which is critical to the R2ZW plan to conveniently and efficiently accept and process food waste. In terms of the dry storage that we are building this summer, which is not SPET and has already been budgeted in the ISWR budget for FY20, but it is the first piece for allowing room for the other 3 pieces. We can't open room on the floor to add commodities. The next is the residential recycling improvements out front. Without that we can't move some of these residential recycling bins outside, which would free up more space from the floor. Then there is the sort system, which we need to space to put that into the facility. The last piece is the truck scale which is critical because if are able to accept some sort of comingled containers, yet clean and saleable commodities, we may need to charge for accepting the comingled commodities and we charge

by weight. What they are paying for is convenience. If members of the community want free recycling, then they have to sort. All of the pieces are connected.

- Greg- Just to point out on SPET, historically we have never really taken items under 1 million dollars. For you to add all of these together is really smart to get them on the SPET. If the projects were not lumped, they would not meet the price point to be SPET worthy. They would then become general fund projects and you could probably work on one capital project a year and it would take much longer. That is why taking a bigger bite at the apple is smart because it is most effective.
- Heather- These are all individual projects that we could probably put into effect within the next 5 years. They are not long-term projects.
- Diana- Does the public vote on each SPET?
- Greg- Historically it has been a la carte. We have talked about bundling, taking a few items and putting them together for the yes or no vote, but we haven't gotten there.
- Rani- If they don't bundle, we should control the message and how it is presented. Items on SPET can be confusing for the public regarding exactly what they are voting for. We need to make sure they know exactly what it is for.
- Lindsey- I agree, the verbiage is very important.
- Heather- I'll explain what we went through the last go around for the SPET ballot measure regarding the TTS closure and composting project. That was a big ask, 14.5 million dollars. As staff we cannot lobby or advocate, so a small political action committee formed and put together a dog and pony show that went around to different organizations. They had a presentation on what this item was all about. They were not saying vote for it, but rather this is exactly what it means when you do vote for this item, and we received a ton of support. In the future if the items are bundled it could get challenging for individual organizations that are not responsible for that SPET item they would need to connect with the other organizations.
- Lindsey- Before the meeting on Tuesday we should figure out the bullet points and a cohesive message. Can board members as individual citizens speak in favor of this?
- Heather- Brenda, could you reach out to Keith and ask to clarify prior to the board going into that meeting?
- Jonathan- You could say, "I am here today to speak as an individual" yet disclose you are a board member. But it is important to know because you are more knowledgeable than the average citizen, so it adds value.
- Heather- Brenda will find out and we will put together a list of talking points. In addition to coming to the meeting, you can write to the Town Council and County Commissioners. I would encourage spouses and friends to do the same.
- Jonathan- Heather, most importantly, thank you for your service to this community and everything you have done for recycling. There is a lot going on here, and to give you some sense of context, 1 cent added to the tax raises about 15.5 million dollars. For a variety of reasons, we are aiming for a four-year cycle. That would run through 2022 roughly and the total is estimated to be around 65 million dollars. The different proposals we have received, some coming in from the Town side and some coming in from the County side, total around 160 million dollars. The issue is how do we choose? And there is no cohesive process. The process at the moment is recognizing there are a few things that aren't going to get done. It would be roughly 60 million alone to replace the Courthouse. There are 13 proposals, and we went around and voted on

each proposal and if we liked it or not. The Recycling Center is not dead yet, the majority of one board thought it was good and the other didn't; that is the reality. Then there is bundling verses the al a carte. I think we vote whole package in or whole package out. There are items like the wildlife crossing that are not going to get voted against. If we could bundle items that are not so attractive with attractive items, they stand a better chance. Historically ISWR have been successful. To put it out there al a carte is foolish. I would urge you to take a similar approach because I don't think we would get voted down if it were bundled. The other thing I would offer in regard of Tuesday night, as Town Council there is a fire hose of things that come at you and not much time to deliberate. I would urge you to have four sound bites. At the Town of Jackson council public meeting, make it easy for us to make the right decision.

Public Comment and New Business

- Paul- I know that ISWR had a group of students from University of Wyoming, and we also had a group at the Airport. They will be presenting their findings on June 13th from 11:00-12:00 at the library that will be specifically related to waste.
- Heather- The one on food waste is at 3:00-4:00.
- Lindsey- Climate change is at 9:00 I believe.
- Heather- The invitation indicates the different presentations and their times.
- Rachel- I wanted to discuss spring clean-up. It is facilitated by Johnny and the TOJ and we help, but basically the community puts yard waste in bags, Johnny and his crew unload them and bring it to the composting facility at the TTS. I volunteered and it is a lot of work and I wanted to give recognition to Johnny and his team.
- Heather- Thank you to the board and staff for your support over the years and for continuing this amazing work. I have such great faith in you all and our new leader and I feel confident stepping away.
- Lindsey- Thank you and we would never be where we are now without your leadership.

Motion to Adjourn, Moved: Rachel; Second: Jess; All in favor. Meeting adjourned at 5:07.

Respectfully submitted,
Becky Kiefer
ISWR Administrative Assistant

Approved on August 1, 2019
Attest:

Lindsey Ehinger, Board Chair

Jessica Wireman, Secretary